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**Research Article** 

# Expert Views on Effectiveness, Feasibility, and Implementation of Biosecurity Measures for Mitigating Tier 1 Disease Risks in the U.S. Swine, Beef Cattle, and Dairy Industries

## Qianrong Wu<sup>1</sup>, Lee L Schulz<sup>1\*</sup>, Glynn T Tonsor<sup>2</sup> and Julia M Smith<sup>3</sup>

<sup>1</sup>Department of Economics, Iowa State University, Ames, Iowa, USA

<sup>2</sup>Department of Agricultural Economics, Kansas State University, Manhattan, Kansas, USA

<sup>3</sup>Department of Animal and Veterinary Sciences, The University of Vermont, Burlington, Vermont, USA

#### Abstract

Understanding disease transmission routes and implications for biosecurity is critical to mitigating livestock disease outbreaks and maintaining efficient and profitable production. The goal of biosecurity is to eliminate pathogen exposure and minimize endemic pathogen impact, particularly important for foreign animal diseases that threaten U.S. animal health and the economy. We elicit swine, beef cattle, and dairy expert views on the effectiveness, feasibility, and implementation of both biosecurity measures targeting disease transmission routes and specific biosecurity measures. Biosecurity targeting direct animal-to-animal contact, semen, people, and vehicles and other fomites was identified as the most effective and feasible for the swine, beef cattle, and dairy industries. Efforts targeting airborne and arthropod transmission were ranked low for effectiveness and feasibility across all three industries. The swine industry had higher estimated implementation of biosecurity against most disease transmission routes. All-in and all-out production had the highest estimated implementation in the swine industry. In the beef cattle industry, performing daily observations by producer/employees had the highest estimated implementation. Reduced environmental viral load through pathogen reduction had the lowest estimated implementation in the swine and beef cattle industries. In the dairy industry, monitoring production records for health status changes had the highest estimated implementation, and line of separation in place for all employees entering premises had the lowest. Swine experts considered separation line for all animals entering/leaving premises and reduced environmental viral load through pathogen reduction the most and least effective and feasible, respectively. Stabilization and monitoring for affected premises and daily observations by producer/employees were identified as most effective and feasible by beef cattle and dairy experts, respectively. All-in and all-out production was rated least effective and feasible by both beef cattle and dairy experts.

**Keywords:** Beef cattle; Biosecurity; Dairy; Expert survey; Foreign animal disease; Swine

# Introduction

State and federal animal health officials must be prepared to help deal with new, emerging, and foreign animal diseases characterized by uncertainty and complexity. Understanding disease transmission risks in light of current implementation of mitigating strategies can help identify opportunities for disease prevention and outbreak containment. In the event of a large, rapidly spreading foreign animal disease outbreak, biosecurity is the only tool realistically available as a means of control [1].

In this study we define biosecurity as "the implementation of measures that reduce the risk of disease agents being introduced and spread where biosecurity measures should be used to avoid the entry of pathogens into a herd or farm (external biosecurity) and to prevent the spread of disease to uninfected animals within a herd or to other farms, when the pathogen is already present (internal biosecurity)." [2].

Although biosecurity recommendations are often based on the risk of introduction of endemic diseases [3], there is always the risk of a new, emerging disease entering the United States that may circumvent current biosecurity recommendations [4,5]. An analysis of data from the National Animal Health Monitoring System (NAHMS) indicates 32.1% of beef cow-calf operations disagreed or strongly disagreed with the statement, "The United States is well prepared to handle outbreaks of livestock disease currently not found in this country, such as foot-and-mouth disease and rinderpest." [6].

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Understanding the drivers of behavior is crucial to developing effective strategies that result in behavior changes [7] and greater protection against new, emerging, or foreign diseases or pests. Social science approaches are being employed to better understand the mindset of producers and influential professionals about biosecurity [8-11]. The literature includes a few assessments of expert views on factors influencing biosecurity decisions. Nissen and Krieter [12] compared risk factors in terms of importance for the introduction and spread of classical swine fever and foot-and-mouth disease in Germany. Kuster et al. [13] assessed the effectiveness and importance of individual on-farm biosecurity measures for preventing a host of infectious agents from entering and spreading on cattle and swine farms in Switzerland.

Given the size, structure, and extensive movement inherent in the U.S. livestock industry, which presents unprecedented challenges in the

\*Corresponding author: Lee L Schulz, Assistant Professor, Department of Economics, Iowa State University, 478D Heady Hall, 518 Farm House Lane, Ames, IA, 50011-1054, USA, Tel: +15152943356; E-mail: lschulz@iastate.edu

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event of foreign animal disease outbreak [14], additional research is needed with respect to implementation of biosecurity measures. For example, no country with a livestock industry comparable to that of the United States has had to deal with an outbreak of foot-and-mouth disease [1].

As important as understanding the risk factors for the introduction and spread of disease is understanding the drivers of behavior to mitigate these risks [15]. Implementation of measures to protect animal health comes with a cost that must be weighed against potential effectiveness (and necessity). Feasibility and effectiveness are mentioned in most discussions of biosecurity at the producer level [16], thus we chose to focus on perceived effectiveness and feasibility in our study.

Stakeholders in the livestock industry are regarded as key players in the communication, selection, and implementation of biosecurity measures. Hernández-Jover et al. [17] found that successful livestock disease risk reduction depends on trust and co-management among stakeholders. We targeted livestock industry experts such as veterinarians, epidemiologists, animal scientists, and economists for an initial survey exploring the effectiveness, feasibility, and implementation of biosecurity measures in the swine, beef cattle, and dairy industries.

Our focus was to evaluate biosecurity practices currently recommended against endemic diseases for their role in protecting against new, emerging, and foreign diseases. The specific objectives were two-fold: firstly, to identify expert views on the effectiveness (extent of risk reduction), feasibility (practicality of affordable implementation), and current implementation (adoption) of biosecurity measures applicable to specific disease transmission risks (termed routes in this paper); and secondly, to identify expert views on the effectiveness, feasibility, and implementation of a set of specific biosecurity measures.

# **Materials and Methods**

# Questionnaire design and survey procedure

The survey procedures were approved by the Kansas State University Committee for Research Involving Human Subjects (#8132.1).

Three similar surveys were designed and circulated to swine, beef cattle, and dairy industry experts. Survey software, Qualtrics (Qualtrics, Provo, UT), was used to develop the surveys. Disease transmission routes and biosecurity measures were identified from the literature [2,18]. Nine disease transmission routes were examined: (1) direct animal-to-animal contact; (2) semen; (3) airborne transmission; (4) people; (5) vehicles and other fomites; (6) feed and drinking-water; (7) manure and bedding; (8) birds, bats, rodents, feral and wild livestock, and stray/domestic animals (hereafter referred to as wild carrying agents); and (9) arthropods. Nineteen biosecurity measures were examined (Tables 4, 5 and 6). All questionnaires included questions on all nine disease transmission routes. However, to minimize the risk of survey fatigue, questions on only five randomly selected biosecurity measures were presented to each respondent. To minimize the effect of order bias, items within each question were presented in random order. Demographic questions were also included to better identify the characteristics of the survey respondents.

To encourage the respondents to think in the context of disease risks that pose the most significant threat to U.S. agriculture as they have the highest risks and consequences, we defined and deliberately asked them to keep Tier 1 disease risks in mind when answering questions. Tier 1 diseases include African swine fever, classical swine fever, foot-and-mouth disease, avian influenza, and virulent Newcastle disease [19].

The surveys were distributed by the National Institute for Animal Agriculture (NIAA) and the American Association of Swine Veterinarians (AASV). This sampling method relied on these two organizations to distribute the surveys to their members or subscribers using their preferred means of communication. Modes of recruitment were email list serves for NIAA members and online newsletters for AASV members. These communications included a link to the survey website and text describing the study. A reminder message was sent three weeks after the initial recruitment notice. One of the authors attended the 2016 National Institute for Animal Agriculture Annual Meeting during the study period to describe the study and encourage participation.

In March and April of 2016, communication of the survey was circulated to 778 NIAA members (226 registered for the 2016 NIAA Annual Conference and 552 past members) and 1,965 AASV members (1,350 U.S. members, 285 international members, and 330 student members). These NIAA and AASV members were asked to complete the survey best aligned with the industry they were most familiar and engaged with—swine, beef cattle, or dairy. Respondents were also welcome to complete a survey for more than one industry.

## Statistical analysis

Data from the survey software were exported and analyzed in Excel (Microsoft, Redmond, WA) and STATA [20]. As commonly used for the analysis of this type of data [21-23], cross-tabulations were used to compare responses by effectiveness, feasibility, and implementation. For example, of interest is whether biosecurity measures targeting a specific disease transmission route are both highly effective and highly feasible or highly ineffective and highly infeasible or some combination of the extreme ratings. Similar assessments were performed for specific biosecurity measures.

# Results

# Response rate and respondent profile

Of the possible 2,743 experts contacted to complete the survey(s), 190 completed questionnaires—55 experts from the swine industry, 70 experts from the beef cattle industry, and 65 experts from the dairy industry (6.93% effective response rate). However, several surveys were only partially completed. For the analysis, 33, 38, and 37 surveys completed by swine experts, beef cattle experts, and dairy experts, respectively, were used. Descriptive statistics of the demographics (i.e., discipline, employment, and biosecurity expertise) of respondents are shown in Table 1.

Type of operation familiar to experts varied by species. Eighty-four percent of dairy experts most commonly interact with commercial operations and the rest of them with non-commercial operations. The beef cattle experts most commonly interact with cow-calf (79%), stocker (3%), feedlot (11%), and other operations (8%). Swine experts most commonly interact with farrow-finish (36%), farrow-wean (27%), feeder-finish (3%), wean-finish (9%), and other operations (24%).

Respondents interacted with operations in states with the largest number of operations and largest livestock populations. Approximately one-third of the swine experts most commonly interacted with operations in Iowa, and around one-sixth of experts most commonly interacted with operations in Illinois, with the remaining states including Ohio, Minnesota, Texas, Nebraska, Indiana, Oklahoma,

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Respondent Characteristics	Swine	Beef cattle	Dairy		
	%	%	%		
Level of knowledge regarding animal mitigation, or risk	disease dev	elopment, spr	ead,		
No expertise	0	0	0		
Below average expertise	0	0	5		
Average expertise	33	21	27		
Above average expertise	33	42	38		
Substantial expertise	33	37	30		
Discipline or area of expertise and for	us				
Animal Science	6	5	3		
Economics	0	0	5		
Epidemiology	6	11	5		
Veterinary medicine	85	79	73		
Other	3	5	14		
Current employer					
University/academia	12	32	14		
Government/public sector	18	37	38		
Industry	64	21	22		
Other	6	11	27		
Contributions					
Presentations (at a producer meeting)	94	87	89		
Non peer-reviewed publications	85	74	73		
Peer-reviewed publications	55	50	43		
Do you personally own or manage an operation	12	47	11		
Number of observations	33	38	37		

Table 1: Select survey respondent demographics.

Kansas, North Carolina, and Georgia. These states represent 48% of U.S. swine operations and 84% of the U.S. hog inventory. The states that beef cattle experts most commonly interacted with were Kansas, Nebraska, Mississippi, Missouri, Texas, Iowa, Kentucky, Alabama, Illinois, Arkansas, Colorado, Michigan, Ohio, Georgia, Washington, California, Oregon, North Dakota, Tennessee, Wyoming, and Pennsylvania. These states represent 67% of U.S. beef cow operations, 64% of the U.S. beef cow inventory, 61% of U.S. cattle on feed operations, and 83% of the U.S. cattle on feed inventory. Most of the dairy experts most commonly interacted with operations in Wisconsin, with a second tier including Texas, Washington, California, Ohio, New York, Minnesota, Pennsylvania, and a third tier including Vermont, Florida, Michigan, Virginia, New Mexico, Maryland, Missouri, Indiana, Arizona, Idaho, and New Jersey. These states represent 77% of U.S. dairy cow operations and 84% of the U.S. dairy cow inventory [24].

#### Assessment of routes of disease transmission

Rating of effectiveness, feasibility, and implementation of biosecurity measures targeting specific disease transmission routes are summarized in Table 2 for the swine, beef cattle, and dairy industries, respectively.

Biosecurity targeting four disease transmission routes—direct animal-to-animal contact, semen, people, and vehicles and other fomites—was identified as the most effective and feasible for the swine, beef cattle, and dairy industries. Biosecurity targeting manure and bedding was not far behind for all three industries. However, the swine industry, but not the beef cattle or dairy industries, indicated effectiveness and feasibility of controlling wild carrying agents as

Routes of disease transmission	Highly effective	Highly effective	Highly ineffective	Highly ineffective	Implementation <sup>1</sup>		
	highly feasible % highly infeasible % highly feasible %		highly feasible %	highly infeasible %	Mean	Std. dev.	
Swine Industry (N=33)							
Direct animal-to-animal contact	64	3	0	0	3.09	0.84	
Semen	58	0	3	0	3.36	0.90	
Airborne transmission	9	3	0	12	1.67	0.69	
People	55	0	0	0	3.00	0.75	
Vehicles and other fomites	58	3	0	0	2.67	0.69	
Feed and drinking-water	27	3	0	0	2.24	0.94	
Manure and bedding	33	0	6	0	2.52	0.83	
Wild carrying agents	33	0	3	3	2.52	0.87	
Arthropods	9	0	3	15	1.91	0.81	
Beef Cattle Industry (N=38)							
Direct animal-to-animal contact	36	8	0	0	1.97	0.89	
Semen	46	3	8	0	2.79	1.02	
Airborne transmission	5	13	0	0	1.42	0.72	
People	41	0	0	0	1.90	0.76	
Vehicles and other fomites	46	3	0	0	1.74	0.83	
Feed and drinking-water	15	0	5	3	1.87	0.88	
Manure and bedding	33	3	3	3	1.82	0.77	
Wild carrying agents	0	18	0	18	1.26	0.45	
Arthropods	5	8	0	18	1.76	0.85	
Dairy Industry (N=37)							
Direct animal-to-animal contact	37	5	0	3	1.92	0.98	
Semen	42	0	11	11	2.73	1.15	
Airborne transmission	5	8	0	37	1.30	0.62	
People	45	0	3	3	1.68	0.75	
Vehicles and other fomites	39	3	0	0	1.73	0.84	
Feed and drinking-water	29	0	0	5	1.81	0.85	
Manure and bedding	34	0	0	11	1.89	0.84	
Wild carrying agents	0	11	3	16	1.68	0.75	
Arthropods	11	8	0	18	1.73	0.87	

<sup>1</sup>The survey instrument collected information on current implementation using categorical variables 1=25% or less, 2=26-50%, 3=51-75%, 4=76% or more. **Table 2:** Summary of effectiveness, feasibility, and implementation of biosecurity measures targeting disease transmission route in the swine, beef cattle, and dairy Industry.

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high as managing manure and bedding. Efforts targeting airborne and arthropod transmission were ranked low for effectiveness and feasibility across all three industries.

## Assessment of biosecurity measures

In terms of estimated current implementation, biosecurity measures targeting semen were highest followed by those targeting direct animal-to-animal contact as a route of disease transmission across the swine, beef cattle, and dairy industries. The lowest level of estimated implementation was against wild carrying agents in the beef cattle industry and against airborne transmission in the swine and dairy industries. Estimated current implementation and differences between industries are displayed in Table 3. The estimated implementation of specific biosecurity measures are shown for the swine, beef cattle, and dairy industries (Tables 4, 5 and 6 respectively) along with the percentage of experts ranking any measure at the extremes for effectiveness and feasibility. In the swine industry, the biosecurity measure of all-in and all-out production had the highest estimated current implementation; whereas protocols for pathogen reduction to reduce environmental viral load had the lowest estimated implementation. In the beef cattle industry, performing daily observations by producer/employees had the highest estimated

Route of disease transmission	Swine         Beef         Dairy         Swine-Bee           (N = 33)         (N = 38)         (N = 37)		Swine-Beef Swine-Dairy		e-Dairy	Beef-Dairy						
			(N	(N = 38)		(N = 37)						
	Mean	Std. dev.	Mean	Std. dev.	Mean	Std. dev.	t-stat	p-value	t-stat	p-value	t-stat	p-value
Direct animal-to-animal contact	3.09	0.84	1.97	0.88	1.92	0.98	5.42	0.00	5.32	0.00	0.25	0.80
Semen	3.36	0.90	2.79	1.02	2.73	1.15	2.51	0.01	2.56	0.01	0.24	0.81
Airborne transmission	1.67	0.69	1.42	0.72	1.30	0.62	1.46	0.15	2.36	0.02	0.80	0.43
People	3.00	0.75	1.89	0.76	1.68	0.75	6.13	0.00	7.39	0.00	1.26	0.21
Vehicles and other fomites	2.67	0.69	1.74	0.83	1.73	0.84	5.09	0.00	5.06	0.00	0.04	0.97
Feed and drinking-water	2.24	0.94	1.87	0.88	1.81	0.84	1.74	0.09	2.03	0.05	0.29	0.77
Manure and bedding	2.52	0.83	1.82	0.77	1.89	0.84	3.68	0.00	3.10	0.00	-0.41	0.68
Wild carrying agents	2.52	0.87	1.26	0.45	1.68	0.75	7.77	0.00	4.34	0.00	-2.91	0.00
Arthropods	1.91	0.80	1.76	0.85	1.73	0.87	0.74	0.46	0.89	0.38	0.17	0.87

<sup>1</sup>The survey instrument collected information on current national implementation using categorical variables 1=25% or less, 2=26-50%, 3=51-75%, 4=76% or more. **Table 3:** Differences of swine, beef cattle, and dairy industry experts' assessment of implementation of biosecurity measures targeting disease transmission routes<sup>1</sup>.

Biosecurity measure		Highly effective highly feasible	Highly effective highly infeasible	Highly ineffective highly feasible	Highly ineffective highly infeasible	Implem	entation <sup>1</sup>
	Obs	%	%	%	%	Mean	Std. dev.
A communication/education plan is in place to inform visitors and service providers of disease status and biosecurity requirements	8	63	0	13	0	3.13	0.83
Line of separation is in place for all visitors and service providers entering premises	7	57	0	0	0	2.86	0.38
Protocols have been developed and implemented to contain and/or exclude the targeted virus within the affected premises	7	43	0	0	0	2.43	0.79
A communication/education plan is in place to inform employees of disease status and biosecurity requirements	10	30	0	0	0	2.60	0.70
Line of separation is in place for all employees entering premises	8	50	0	0	0	2.88	0.64
Protocols for monitoring employee biosecurity compliance have been developed	13	38	0	0	0	2.46	0.88
Timely visits by veterinarian(s)	7	29	0	0	0	3.14	0.38
Daily observations by producer/employees	9	22	0	0	0	3.00	0.87
Monitoring of production records for health status changes	14	38	0	8	0	3.00	0.71
Protocols: have been developed and implemented pertaining to transport biosecurity to contain or exclude the targeted virus within the affected premises	8	38	0	0	0	2.25	0.89
Protocols have been developed for cleaning and/or disinfecting vehicles for certain animal movements (required for verification of biosecurity payments)	8	25	0	0	0	2.38	0.74
Line of separation is in place for all animals entering and leaving premises	5	80	0	0	0	3.00	1.00
Protocols for loading/unloading animals that attempt to minimize virus introduction have been developed and implemented	9	33	0	11	0	2.89	0.78
Protocols for pathogen reduction have been developed and implemented to reduce environmental viral load	6	33	0	0	17	2.00	0.89
Use of an effective disinfectant (required for verification of biosecurity payments)	12	58	0	0	0	2.67	0.65
Follow appropriate downtimes after cleaning and disinfection	11	55	0	0	0	2.64	0.81
Where possible, use all-in and all-out production practices	14	43	0	0	0	3.29	0.73
Protocols have been developed and implemented to establish stabilization and monitoring for the affected premises (monitoring may include submission of samples to a diagnostic laboratory for testing)	6	50	0	0	0	2.33	0.52
Movements of animals on and off the premises are routinely recorded	4	75	0	0	0	3.25	0.50

<sup>1</sup>The survey instrument collected information on current implementation using categorical variables 1=25% or less, 2=26-50%, 3=51-75%, 4=76% or more.

Table 4: Summary of effectiveness, feasibility, and implementation of biosecurity measures in the swine industry.

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Biosecurity measure		Highly effective highly feasible	Highly effective highly infeasible	Highly ineffective highly feasible	Highly ineffective highly infeasible	Implementation <sup>1</sup>		
	Obs	%	%	%	%	Mean	Std. dev.	
A communication/education plan is in place to inform visitors and service providers of disease status and biosecurity requirements	9	33	0	0	0	1.78	0.67	
Line of separation is in place for all visitors and service providers entering premises	10	80	0	0	0	1.50	0.85	
Protocols have been developed and implemented to contain and/or exclude the targeted virus within the affected premises	10	55	0	0	10	1.70	0.67	
A communication/education plan is in place to inform employees of disease status and biosecurity requirements	11	55	0	0	0	1.45	0.69	
Line of separation is in place for all employees entering premises	8	63	13	0	0	1.38	0.52	
Protocols for monitoring employee biosecurity compliance have been developed	8	0	0	0	0	1.75	0.46	
Timely visits by veterinarian(s)	16	25	0	0	0	1.94	1.00	
Daily observations by producer/employees	10	40	0	0	0	2.40	0.97	
Monitoring of production records for health status changes	15	40	0	13	7	1.67	0.82	
Protocols: have been developed and implemented pertaining to transport biosecurity to contain or exclude the targeted virus within the affected premises	8	38	0	0	0	1.63	1.06	
Protocols have been developed for cleaning and/or disinfecting vehicles for certain animal movements (required for verification of biosecurity payments)	8	50	13	0	0	1.50	0.76	
Line of separation is in place for all animals entering and leaving premises	10	50	10	0	0	1.30	0.67	
Protocols for loading/unloading animals that attempt to minimize virus introduction have been developed and implemented	12	42	0	0	0	1.67	0.78	
Protocols for pathogen reduction have been developed and implemented to reduce environmental viral load	8	50	0	0	0	1.13	0.35	
Use of an effective disinfectant (required for verification of biosecurity payments)	6	67	17	0	0	1.67	0.82	
Follow appropriate downtimes after cleaning and disinfection	13	46	0	0	0	1.69	0.63	
Where possible, use all-in and all-out production practices	7	29	43	0	14	1.43	0.79	
Protocols have been developed and implemented to establish stabilization and monitoring for the affected premises (monitoring may include submission of samples to a diagnostic laboratory for testing)	8	88	0	0	0	2.00	1.07	
Movements of animals on and off the premises are routinely recorded	13	15	0	8	0	2.15	0.90	

<sup>1</sup>The survey instrument collected information on current implementation using categorical variables 1=25% or less, 2=26-50%, 3=51-75%, 4=76% or more.

 Table 5: Summary of effectiveness, feasibility, and implementation of biosecurity measures in the beef cattle industry.

current implementation. Similar to the swine industry, protocols for pathogen reduction to reduce environmental viral load had the lowest estimated implementation in the beef cattle industry. In the dairy industry, monitoring production records for health status changes and timely visits by veterinarian(s) had the highest estimated current implementation; whereas line of separation in place for all employees entering premises had the lowest estimated current implementation.

Swine experts considered the biosecurity measure of separation line for all animals entering and leaving premises as most effective and feasible (80% of experts identified as both highly effective and highly feasible) and protocols for pathogen reduction to reduce environmental viral load as the least effective and feasible (17% of experts identified as both highly ineffective and highly infeasible). Beef cattle experts identified protocols to establish stabilization and monitoring for the affected premises as most effective and feasible (88%); whereas the dairy cattle experts identified daily observations by producer/employees as most effective and feasible (71%). All-in and all-out production was rated the least effective and feasible by both beef cattle (14%) and dairy (8%) experts.

# Discussion

## Respondents

The low response rate necessitates caution when interpreting results. It is unknown whether asking these experts to respond based on number of operations versus number of animals would have affected the results. Also, industry experts were asked for global assessments even if their assessment would have differed by specific production segment (i.e., farrowing versus finishing or cow-calf versus feedlot). However, the number of responses from experts with beef cattle, dairy, or swine experience were fairly even and geographically representative of the areas of highest concentrations of production. Future producer surveys, informed by these results, will provide a more complete picture of the implementation of biosecurity practices on these types of livestock farms.

#### Biosecurity and disease transmission route

Across industries, the swine industry had higher estimated implementation of biosecurity against almost all disease transmission routes. This reflects the fact that the vast majority of commercially produced pigs do not have outside access, and therefore, are raised in more controlled environments than most cattle. Biosecurity against disease transmission by semen and direct animal-to-animal contact were consistently ranked highest in terms of implementation by experts from all three industries. Biosecurity against these routes of transmission was also considered effective and feasible. The implementation of biosecurity against two routes of disease transmission, airborne and arthropod-borne, was estimated to be less than 25% nationally by the swine industry and was not different from the implementation estimate for the beef industry (and beef was not different from dairy). In general, estimated current implementation of biosecurity measures targeting disease transmission routes was found to be more strongly correlated with feasibility than with effectiveness in the disease transmission routes across the three industries (data not

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Biosecurity measure		Highly effective highly feasible	Highly effective highly infeasible	Highly ineffective highly feasible	Highly ineffective highly infeasible	Implementation <sup>1</sup>		
	Obs	%	%	%	%	Mean	Std. dev.	
A communication/education plan is in place to inform visitors and service providers of disease status and biosecurity requirements	9	11	0	22	0	1.89	0.93	
Line of separation is in place for all visitors and service providers entering premises	11	27	9	9	0	1.18	0.40	
Protocols have been developed and implemented to contain and/or exclude the targeted virus within the affected premises	8	13	0	0	0	1.25	0.46	
A communication/education plan is in place to inform employees of disease status and biosecurity requirements	7	57	0	14	0	1.71	0.95	
Line of separation is in place for all employees entering premises	9	11	0	0	0	1.11	0.33	
Protocols for monitoring employee biosecurity compliance have been developed	6	50	0	0	0	1.33	0.52	
Timely visits by veterinarian(s)	9	33	0	0	0	2.22	0.44	
Daily observations by producer/employees	7	71	0	0	0	2.14	0.90	
Monitoring of production records for health status changes	7	57	0	0	0	2.29	1.11	
Protocols: have been developed and implemented pertaining to transport biosecurity to contain or exclude the targeted virus within the affected premises	7	43	0	0	0	1.57	0.79	
Protocols have been developed for cleaning and/or disinfecting vehicles for certain animal movements (required for verification of biosecurity payments)	9	44	0	0	0	1.89	1.05	
Line of separation is in place for all animals entering and leaving premises	8	50	0	13	0	1.38	0.74	
Protocols for loading/unloading animals that attempt to minimize virus introduction have been developed and implemented	10	20	0	0	0	1.60	0.70	
Protocols for pathogen reduction have been developed and implemented to reduce environmental viral load	21	38	5	0	0	1.62	0.80	
Use of an effective disinfectant (required for verification of biosecurity payments)	11	18	0	0	0	1.36	0.50	
Follow appropriate downtimes after cleaning and disinfection	14	43	0	0	0	2.07	1.00	
Where possible, use all-in and all-out production practices	12	8	42	0	8	1.25	0.62	
Protocols have been developed and implemented to establish stabilization and monitoring for the affected premises (monitoring may include submission of samples to a diagnostic laboratory for testing)	10	60	0	0	0	1.60	0.84	
Movements of animals on and off the premises are routinely recorded	10	50	0	0	0	2.10	0.99	

<sup>1</sup>The survey instrument collected information on current implementation using categorical variables 1=25% or less, 2=26-50%, 3=51-75%, 4=76% or more. **Table 6:** Summary of effectiveness, feasibility, and implementation of biosecurity measures in the dairy industry.

shown). This is not surprising as producer implementation decisions are likely to reflect privately absorbed costs and perhaps only partially internalize the broader, social values of more effective biosecurity measures.

## **Biosecurity measures**

Swine industry experts estimated that over 50% of the industry was implementing all-in all-out production (where possible), recording movements of animals, accessing veterinary services in a timely manner, communicating biosecurity requirements with visitors and service personnel, monitoring production records for changes in health status, observing animals daily, and maintaining a line of separation for animals entering and leaving the premises. Of these practices, maintaining a line of separation for animals entering and leaving, was ranked as being both highly effective and highly feasible by the greatest number of experts (80%). However, maintaining a line of separation for all visitors and service providers and for all employees was ranked as highly effective and highly feasible by fewer experts (57% and 50%, respectively) and is estimated to be implemented by fewer than 50% of the industry. Establishing a premises line of separation for people and animals is a key component of Secure Food Supply guidance to support continuity of operations in the event of a foreign animal disease outbreak (http://www.securepork.org/plan-components.php). As such it is an important biosecurity measure to mitigate a Tier 1 disease risk.

Another key component of Secure Food Supply guidance is observation and reporting of animal health status. Accessing veterinary services in a timely manner, monitoring production records, and observing animals daily are all implemented widely by the industry, despite being ranked highly effective and highly feasible by fewer than 50% of expert respondents. Managed movements of animals would be part of a foreign animal disease response. Recording of movements is important for tracing disease (forward or back) and has been implemented by more than 50% of the industry.

All-in all-out production is used by over 70% of nursery pig [25] and over 80% of feeder-to-finish farms [26] and has been shown since the early 1990s to improve health and performance [27], primarily by facilitating the control of respiratory diseases and reducing variability within lots of hogs marketed. Premises with all-in all-out production were able to implement protocols to eliminate porcine epidemic diarrhea virus from herds (personal communication). The integration of movement between premises specializing in different production phases requires pre-planning to address movement management in the event of a foreign animal disease outbreak.

Interestingly, the list of biosecurity measures, informed by the literature, from which experts were asked to evaluate a subset does not include any practices designed to minimize disease transmission risk by means of airborne or arthropod-borne spread. Efforts to minimize feed and water contamination do not appear on this list either. Manure management as a measure to prevent feed and water contamination and vector control in general do commonly appear in biosecurity recommendations in the United States [28].

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## Conclusion

Experts report differences in effectiveness, feasibility, and current implementation of biosecurity measures targeting disease transmission routes and recommended biosecurity measures among swine, beef, and dairy industries. With this information, a targeted set of disease transmission routes and biosecurity measures can be examined that would allow for a more in-depth and refined study, enhancing the power of future studies, and improving the ability to formulate recommendations. All biosecurity measures come with a cost and ineffective and infeasible methods should be avoided. Likewise, transmission routes that impose the greatest risk should be the focus, rather than low-risk transmission routes.

The information and infrastructure needed to achieve adequate biosecurity can vary significantly by industries. Variations in the management and marketing structure of each livestock industry, including size and reliance on extensive movement of animals, can complicate progress towards achieving sufficient biosecurity. Prioritization of the most effective and feasible biosecurity measures will ensure resources are applied where biosecurity advances are of the highest importance and that will offer the greatest return on investment.

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